



BARRY E. EMES

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Mr. Emes is an experienced corporate director and a retired lawyer.

Practice of Law

Until July 2006 Mr. Emes was a partner with Stikeman Elliott LLP, a leading national and international law firm, opening the Stikeman Calgary office in 1992.

Mr. Emes' practice focussed on complex corporate/commercial matters, including banking, corporate governance matters, oil and gas transactions, debt restructuring transactions, derivatives products, public and private mergers and acquisitions/dispositions, commercial real estate transactions, public/private partnerships, and a wide range of other corporate and commercial matters.

Prior to concentration on corporate/commercial matters, Mr. Emes carried on a high level commercial litigation practice.

Mr. Emes' skills were consistently recognized by his peers and clients, as reflected in a number of publications including: Lexpert, the Canadian legal directory, as a "leading practitioner" in the banking & financial services law, corporate commercial law, oil & gas law and property development sections; Lexpert Guide to the Leading 100 Industry Specialists in Canada; Chambers Global's *The World's Leading Lawyers* in banking and finance, and real estate; the *Best Lawyers in Canada* in the areas of corporate law and real estate; and *The International Who's Who of Business Lawyers*. Mr. Emes' Peer Review Rating according to Martindale-Hubbell is AV (Very High to Pre-eminent legal ability and very high ethical standards), its highest level of professional ranking.

Board of Directors Experience

Mr. Emes has served on a number of Boards of Directors of public companies, including PrimeWest Energy Trust (TSX, NYSE), Parkbridge Lifestyle Communities Inc. (TSX) and Realex Properties Corporation (TSV).

Mr. Emes was one of the initial directors of PrimeWest Energy Trust in 1996 and served on the Board of Directors until the company was sold in 2008 for \$5.0 billion dollars. Mr. Emes was the Chair of the Governance Committee and served on the Audit and Compensation Committee. Mr. Emes served as one of the three Special Committee members to oversee the sale of the Trust.

Mr. Emes was one of the initial directors (and laterally the Chair) of Parkbridge Lifestyle Communities, serving also as Chair of the Corporate Governance Committee and as a member of the Audit and Compensation Committees.

Mr. Emes was a director of Realex Properties Corporation, serving as lead director, Chair of the Governance Committee and as a member of the Audit and Compensation Committees.

In 2006, Mr. Emes graduated from the Institute of Corporate Directors Corporate Governance College, Director Education Program.

Management

Mr. Emes was Managing Partner of the Stikeman Elliott Calgary office for 7 years and was a member of the Stikeman Elliott national partnership board for 7 years.

Education and Related

Mr. Emes attended law school at the University of British Columbia, graduating in 1973 and winning the Gold Medal (highest academic standing).

Prior to that he graduated from the University of Calgary (1967) with a Bachelor of Arts in Economics, completed the Royal Bank of Canada's management training program and worked for Mobil Oil (Canada) as an economist in their planning group. During this period, Mr. Emes undertook additional studies in accounting and corporate finance.

Community

Mr. Emes has been active in various community activities, including the United Way, the University of Calgary Law School, and the University of British Columbia Law School and is a past director of Theatre Calgary and Tennis Alberta.